





#### Opening Address by Mr. Lim Ho Seng, Chairman

#### 1H2013 Performance

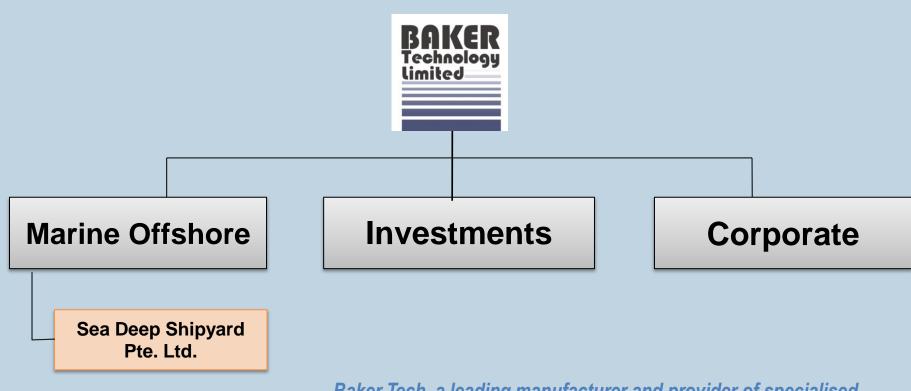
- Net profit lower than 1H2012, primarily due to the gains recorded from disposal of PPL Holdings (S\$58.2 million) and York Transport (S\$10.9 million) during 1H2012
- Revenue and gross profit decreased by 22% and 11% respectively, due to a slowdown in order intake but slightly helped by higher margins from jobs in 1Q2013
- Cash holdings of S\$191.9 million (22 cents per share) with no gearing

#### Recent Developments

- Disposed of 20.29% stake in Discovery Offshore
- Exit offer of NOK15.00 per share from the majority shareholder, Hercules Offshore
- Hercules triggered an obligation to make a general offer for all outstanding shares as a result of increasing its stake to 59.5% after purchasing from other shareholders
- Continuing the search for new opportunities to fuel growth and recurring earnings for Baker Tech



### **Baker Tech Business Structure**



Baker Tech, a leading manufacturer and provider of specialised equipment and services for the oil & gas industry.



# **History & Milestones**

Investments acquired controlling stake in SGX-SESDAQ listed Wassall Asia Pacific, a manufacturer of trailer axles, and d the company Baker Technology Limited		
Baker Tech acquired PPL Holdings (which owns a 15% stake in PPL Shipyard) for S\$3.6million		
Baker Tech sold 51% stake in York Transport Equipment (Asia) Pte Ltd to TRF Limited (part of Tata group) for S\$16.6 million		
ech acquired Sea Deep Shipyard Pte Ltd for S\$20.0 million		
ted a renounceable non-underwritten rights issue of 327.4 million warrants at 1.0cents each		
ver Award for Best Managed Board (for companies with market capitalisation of less than S\$300 million) in Singapore ate Awards		
d as one of only eight companies in Singapore on Forbes Asia's "Best under a Billion" List		
Disposed of entire issued and paid up capital of PPL Holdings to QD Asia Pacific Ltd for cash consideration of US\$116.25 million		
ech acquired a 10.5% stake in Discovery Offshore S.A. for S\$18.8 million		
Won Gold Award for Best Managed Board and Silver Award for Best Annual Report in Singapore Corporate Awards(for companies with market capitalisation of less than S\$300 million)		
ed stake to 17% of Discovery Offshore S.A. in the open market for approx S\$6.6 million		
tion of disposal of remaining interest in York Transport Equipment (Asia) Pte Ltd to TRF Limited for S\$22.2 million		
ed stake to 20% of Discovery Offshore S.A. in the open market for approx S\$1.8 million		
d of 20% stake in Discovery Offshore S.A.		



#### Marine Offshore subsidiary - Sea Deep Shipyard

- A niche manufacturer of highly specialised equipment and components for use on drilling rigs in the offshore environment. Also provides repairs and refurbishment for such equipment.
- Customers comprise mainly of national oil companies and major rig builders in China, Singapore, and Middle East.







### **2Q2013 Financial Performance**

Y/E 31 Dec	2Q2013 (S\$ million)	2Q2012 (S\$ million)	% Change
Revenue	22.1	25.0	<del>1</del> 12%
Gross Profit	4.7	7.1	<b>J</b> 34%
Other op income/ expenses, net	9.9	57.8	<b>\$</b> 83%
Profit before Tax	12.2	62.3	₹ 80%
Profit after Tax	11.3	61.3	<b>↓</b> 82%
EPS (cents) <sup>^</sup>	1.40	8.76	<b>J</b> 84%
Fully Diluted EPS+ (cents)	1.24	5.70	<del>1</del> 78%

<sup>^</sup>Based on weighted average number of ordinary shares of 791,766,461 for the financial period ended 30 June 2013 (30 June 2012—700,208,367)

<sup>+</sup> Based on number of ordinary shares adjusted for dilutive effect of 144,779,822 warrants for the period ended 30 June 2013 (30 June 2012 —280,117,952)



### 1H2013 Financial Performance

Y/E 31 Dec	1H 2013 (S\$ million)	1H 2012 (S\$ million)	% Change
Revenue	47.2	60.1	<b>J</b> 22%
Gross Profit	10.7	12.0	<del>1</del> 11%
Admin Expenses	(3.8)	(4.6)	<b>J</b> 18%
Other op income/ expenses, net	10.0	68.6	<b>J</b> 85%
Share of results from assoc	(0.5)	0.6	NM
Profit before Tax	16.4	76.5	<b>1</b> 79%
Profit after Tax	14.6	74.9	<b>J</b> 81%
EPS (cents)*	1.84	10.70	83%
Fully Diluted EPS+ (cents)	1.56	7.64	<b>J</b> 80%

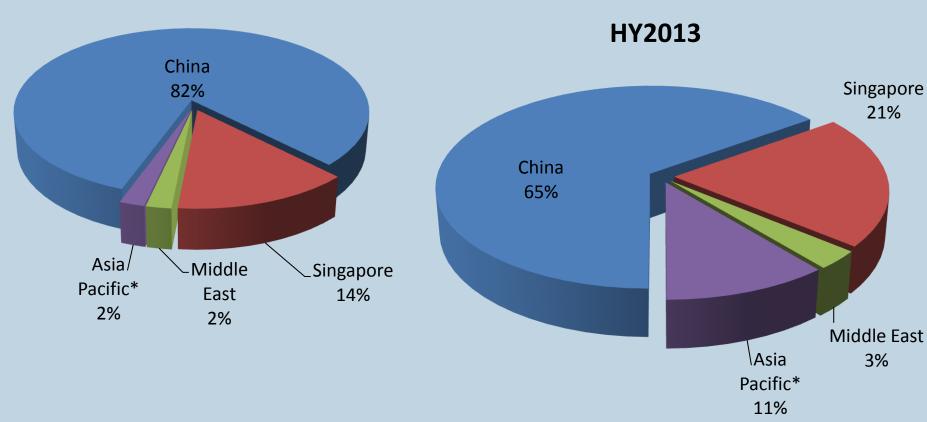
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# Revenue Breakdown by Geographical Area





\*excluding China & Singapore



### **Net Order Book Trend**





## **Robust Balance Sheet**

	As at 30 June 2013 (S\$ million)	As at 31 Dec 2012 (S\$ million)
<b>Current Assets</b>	240.6	249.7
<b>Current Liabilities</b>	19.6	24.3
Total Assets	251.6	292.5
Total Liabilities	19.6	24.3
Shareholders Equity	232.0	268.1
Gearing	0%	1.3%
Available Cash	191.9	173.9

Cash Per Share: 22.0 cents



### **Outlook & Strategy**

- Global economic environment remains challenging and uncertain
- However, the Group is confident of the oil and gas industry's long term fundamentals
- Continuing the search for suitable opportunities, to enhance shareholder value





#### **Thank You**

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